



Board of Directors Meeting

October 18, 2021

THE CHILDREN'S TRUST
BOARD OF DIRECTORS MEETING
"VIRTUAL MEETING VIA ZOOM WEBINAR WITH A QUORUM OF
MEMEBERS PHYSICALLY PRESENT
AND SOME MEMBERS ATTENDING VIRTUALLY"

The Children's Trust Board of Directors

Meeting was held on October 18, 2021 commencing at
4:00 p.m., at 3250 Southwest 3rd Avenue, United
Way, Ryder Conference Room, Miami, Florida 33129.

The meeting was called to order by Kenneth Hoffman,
Chair.

COMMITTEE MEMBERS:

Kenneth C. Hoffman, Chair

Pamela Hollingsworth, Vice Chair

Mark A. Trowbridge, Treasurer

Karen Weller, Secretary

Dr. Edward Abraham

Dr. Magaly Abrahante (Zoom)

Laura Adams

Matthew Arsenault

Dr. Daniel Bagner (Zoom)

Hon. Dorothy Bendross-Mindingall (Zoom)

Hon. Danielle Cohen Higgins (Zoom)

1 COMMITTEE MEMBERS (Continued):

2 Constance Collins

3 Victor Diaz-Herman

4 Mary Donworth

5 Rev. Richard P. Dunn II

6 Gilda Ferradaz

7 Lourdes P. Gimenez

8 Nicole Gomez

9 Valrose Graham

10 Mindy Grimes-Festge

11 Dr. Malou C. Harrison (Zoom)

12 Nelson Hincapie

13 Tiombe-Bisa Kendrick-Dunn

14 Marissa Leichter

15 Alexandra Martin (Zoom)

16 Javier Reyes

17 Leigh Kobrinski

18

19 STAFF:

20 Bevone Ritchie

21 Carol Brogan

22 Christiana Taylor

23 Dane Minott

24 Elianor Eng

25 Felix Becerra

- 1 STAFF (Continued):
- 2 Garnet Esters
- 3 Imran Ali
- 4 Jacques Bentolila
- 5 James Haj
- 6 Joanna Revelo
- 7 Josefina Greene
- 8 Juana Leon
- 9 Juliette Fabien
- 10 Lisanne Gage
- 11 Listee Yero
- 12 Lori Hanson
- 13 Melissa Claros-Erazo
- 14 Molly O'Doherty
- 15 Natalia Zea
- 16 Rachel Spector
- 17 Sebastian del Marmol
- 18 Stephanie Sylvestre
- 19 Susan Marian
- 20 Trisha Barnett
- 21 William Kirtland
- 22 Ximena Nunez
- 23
- 24
- 25

- 1 GUESTS:
- 2 Xavier Jones
- 3 Tahirah Smith
- 4 Makeesha Coleman
- 5 Isabel Chica
- 6 Myrna Charlton
- 7 Marta Segarra
- 8 Lindsey Linzer
- 9 Lupe
- 10 Kimberly Soutien
- 11 Kathleen Vergara
- 12 Luis Diaz
- 13 Iris Kohn
- 14 Angie Rivera
- 15 Cristian Carranza
- 16 Michelle Chin-A-Young
- 17 Niesha Mack
- 18 Michele Watson
- 19 Leonie Hermantin
- 20 Rosanna Castro
- 21 Harvey Rodriguez
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PROCEEDINGS

(Recording of the meeting began at 4:00 p.m.)

MR. HOFFMAN: I'll start with a few

announcements that we have at the beginning of the meeting. First of all, for those directors that have joined by Zoom, please remember to keep your cameras on. And for those directors, as well as everyone here in-person, let's make sure to turn your microphones on when you're speaking and off when you're not. I don't see her here, I don't know if she's on the call, but I'd like to congratulate Tiombe Bisa Kendrick-Dunn. She will be receiving her Doctor of Education from Loyola University in Chicago.

Tiombe, are you with us on the phone?

No? I guess not. Anyway, she recently defended her thesis and will graduate in December. And I guess we will be calling her Doctor Kendrick-Dunn from herein. I'll hold off for the next one because Constance should be with us in a minute.

I wanted to congratulate Jim Haj, our CEO, on his selection to receive MCCJ's Silver Medallion Award. MCCJ is an organization founded in 1935 as the Miami Branch of the National Coalition of Christians and Jews. And its mission is to advance

1 the understanding and respect among all cultures,
2 religions and races. Rooted in interfaith good
3 will, MCCJ's mission includes creating safe havens
4 for dialogue, training inclusive leaders and
5 highlighting benefits and diversity through
6 education, advocacy, dialogue and conflict
7 resolution. I happen to be a member of the board
8 appointed by MCCJ, but it was several of our other
9 board members and constituencies who nominated Jim
10 for that award.

11 So congratulations, Jim.

12 MR. HAJ: Thank you.

13 MR. HOFFMAN: And I will say, and it's very
14 timely, congratulations to Constance Collins on
15 being selected by Florida Trend Magazine as one of
16 Florida's 500 most influential business leaders in
17 the category of philanthropy and not-for-profit.

18 These lists are comprised of influential executives
19 in different economic sectors throughout the state.

20 And Constance is of course being recognized for her
21 work founding and running Lotus House.

22 Congratulations, guys.

23 MR. DUNN: Chairman, may I add something to
24 that, please?

25 MR. HOFFMAN: You may.

1 MR. DUNN: Just last week, I have to keep it
2 anonymous, but just last week I reached out to my
3 fellow Trust Board member, Constance Collins, with a
4 very, a very difficult challenging situation that
5 involved the family of 9, including one unborn
6 child. And she miraculously was able to accommodate
7 that family just like that. So let's give another
8 hand. She's an angel.

9 MR. HOFFMAN: Anyone who has visited Lotus
10 House knows that that's not the only miracle she's
11 performed, so. Thank you.

12 We did have an executive committee meeting
13 scheduled in case we were unable to obtain a quorum.
14 Since we have a quorum, we cancelled that meeting.
15 speaking of the executive committee, we are planning
16 on holding an executive committee meeting before our
17 next Board meeting. The agenda for the executive
18 committee meeting will be sent out shortly. Any
19 member of the Board is invited to attend the meeting
20 if they so choose. And of course it'll be open to
21 the public as well.

22 So with that, Muriel, are there any public
23 comments for this meeting?

24 MS. JEANTY: No public comments

25 MR. HOFFMAN: No, okay. Karen, I'll turn it

1 over to you for the approval of the minutes.

2 MS. WELLER: Thank you, Mr. Chair. Seeking
3 approval of the July 19 Board of Director's meeting,
4 along with the First Trim that was held on September
5 13 and the Second Trim that was held on September
6 20, 2021. The minute summaries can be found on page
7 five through eight.

8 Do I have a motion?

9 MR. DUNN: Moved, Dunn.

10 MS. DONWORTH: Second, Donworth.

11 MS. WELLER: Any discussion or correction?

12 (No verbal response.)

13 MS. WELLER: All those in favor?

14 ALL: Aye.

15 MS. WELLER: Any opposed?

16 (No verbal response.)

17 MS. WELLER: The minutes carry.

18 Mr. Chair.

19 MR. HOFFMAN: Okay, thank you. With that, I'll

20 turn it over to Mark Trowbridge, the Chair of our

21 Finance and Operations Committee.

22 Mark?

23 MR. TROWBRIDGE: Thank you, Mr. Chairman. Good

24 afternoon, everybody. We have a number of

25 resolutions that were considered and approved by the

1 Finance and Operations Committee last week. We
2 bring those forward to you today for full
3 consideration. I'll draw your attention to our
4 first resolution. Resolution 2022-01:
5 Authorization to enter into a sponsorship agreement
6 with Actors' Playhouse at the Miracle Theatre Inc.,
7 for co-production and presenting sponsorship of the
8 Young Talent Big Dreams talent search, in an amount
9 not to exceed \$65,000.00, for a term of 12 months,
10 commencing retroactively on October 1, 2021, and
11 ending on September 30, 2022.

12 Do I have a motion?

13 MS. HOLLINGSWORTH: So moved, Hollingsworth.

14 MR. TROWBRIDGE: Thank you, Pamela. And a
15 second?

16 MS. GRIMES-FESTGE: Second, Grimes-Festge.

17 MR. TROWBRIDGE: Thank you very much, Mindy.

18 We have a motion and a second. Are there any
19 recusals?

20 (No verbal response.)

21 MR. TROWBRIDGE: Seeing none, we'll move into
22 discussion. Some of you may be very familiar with
23 this program as we have sponsored this for a number
24 of years. And of course it's an annual countywide
25 performing arts competition now entering its twelfth

1 year. Open to children and youth ages 8 to 17
2 residing in Miami-Dade County, partnering with
3 Actors Playhouse, their 501c3 entity that operates
4 the theatre and has over 30 years of experience
5 implementing programs for children and youth. Any
6 further discussion? Here or on Zoom.

7 Seeing none, all in favor, please signify by
8 saying "aye."

9 ALL: Aye.

10 MR. TROWBRIDGE: Any opposed "nay?"
11 (No verbal response.)

12 MR. TROWBRIDGE: The motion carries. Thank you
13 all very much.

14 Next we have Resolution 2022-02: Authorization
15 for a procurement waiver for training and
16 professional development services to fund the
17 Florida International University (FIU) Center for
18 Children and Families Miami International Child &
19 Adolescent Mental Health (MICAMH) Conference to be
20 held in-person in Miami on February 16-18, 2022,
21 inclusive of free admission for providers affiliated
22 with The Children's Trust, in an amount not to
23 exceed \$50,000.00.

24 Is there a motion to approve this allocation
25 for training and professional development?

1 MS. GILDA: Moved, Gilda.

2 MR. TROWBRIDGE: Thank you, Gilda. Do we have
3 a second? Nelson?

4 MR. HINCAPIE: Second, Nelson.

5 MR. TROWBRIDGE: Any recusals?

6 DR. BAGNER: Recusal, Bagner, employed by FIU.

7 MR. TROWBRIDGE: Thank you, Dr. Bagner.

8 Any other recusals?

9 (No verbal response.)

10 MR. TROWBRIDGE: Seeing none, we'll move into
11 discussion. The sponsorship supports a national 3-
12 day interdisciplinary conference in Miami where
13 leading experts, the very best in their fields,
14 present state of the art evidence-based prevention
15 and treatment for mental health and education
16 problems in children and adolescents.

17 Nelson, please.

18 MR. HINCAPIE: Seeing how important this
19 conference is, how many experts they bring, they
20 really put together a top notch mental health
21 conference. I'd urge FIU to continue looking at
22 ACEs and the effects it has on lifelong problems for
23 people with high ACEs scores which are typically
24 young people who are involved in the foster care
25 system. It's a great thing.

1 MR. TROWBRIDGE: Thank you, Nelson. Terrific.
2 Other comments, other feedback? I think it's
3 fantastic we provide opportunities for our providers
4 to participate and attend. Seeing no additional
5 comments, all in favor, please signify by saying
6 "aye" or raise your hand.
7 ALL: Aye.
8 MR. TROWBRIDGE: Any opposed please say "nay."
9 (No verbal response.)
10 MR. TROWBRIDGE: Any abstentions? The motion
11 will carry. Thank you very much.
12 Next, we have Resolution 2022-03:
13 Authorization to expend up to \$50,000.00 for
14 Community Engagement Team support services in the
15 Haitian community with Hermantin Consulting, LLC,
16 for a term of 12 months, commencing retroactively on
17 October 1, 2021, and ending September 30, 2022.
18 Is there a motion to approve?
19 MR. DUNN: So moved, Richard Dunn.
20 MR. TROWBRIDGE: Thank you, Reverend.
21 MS. DONWORTH: Second, Donworth.
22 MR. TROWBRIDGE: Thank you, Mary. Any
23 abstentions?
24 (No verbal response.)
25 MR. TROWBRIDGE: Seeing none, we'll move into

1 discussion. As a partnership with The Children's
2 Trust, Hermantin Consulting continues to provide the
3 Haitian-American community design and implement
4 culturally, community, culturally sensitive
5 community driven projects and planning. The
6 Children's Trust community engagement team focuses
7 on enhancing neighborhood conditions and building
8 capacity to improve communal, environmental factors
9 for youth development.

10 Any further discussion? Any questions?

11 (No verbal response.)

12 MR. TROWBRIDGE: Seeing none, we'll move to a
13 vote. All in favor please signify by saying "aye".

14 ALL: Aye.

15 MR. TROWBRIDGE: Any opposed "nay."

16 (No verbal response.)

17 MR. TROWBRIDGE: Any abstentions?

18 (No verbal response.)

19 MR. TROWBRIDGE: The motion carries. Thank you
20 all very much.

21 Next is Resolution 2022-04: Authorization to
22 accept a \$192,600.00 contribution from Miami Beach
23 Chamber Foundation, the fiscal agent for the City of
24 Miami Beach and neighboring municipalities, and to
25 negotiate and execute a contract renewal with

1 Borinquen Medical Health Center, a funded school-
2 based health provider, to provide behavioral health
3 enhancements in all eight public schools in Miami
4 Beach, at a cost equal to the same dollar amount for
5 a term of nine months, commencing retroactively on
6 October 1, 2021, and ending June 30, 2022.

7 Is there a motion to approve and accept this
8 contribution?

9 MS. GIMENEZ: So moved, Gimenez.

10 MR. TROWBRIDGE: Is there a second?

11 MS. WELLER: Second, Weller.

12 MR. TROWBRIDGE: We have a motion and a second.

13 Are there any recusals?

14 (No verbal response.)

15 MR. TROWBRIDGE: Seeing none, we'll move into
16 questions and discussions. The City of Miami Beach
17 has long identified student behavioral health as a
18 priority. It's also raised funds to staff all eight
19 public schools in the city with licensed mental
20 health professionals who promote school-wide bonus
21 initiatives, implement protocols, and ensure
22 behavioral screenings are administered efficiently
23 and respectfully. Support identified students and
24 their families by linking with appropriate clinical
25 intervention and support services. Collaborate with

1 various clinical teams and participating schools and
2 in the community and delivering culturally competent
3 services and support systems.

4 Any further discussion?

5 (No verbal response.)

6 MR. TROWBRIDGE: Seeing none, we'll move
7 towards a vote. All in favor please signify by
8 saying "aye".

9 ALL: Aye.

10 MR. TROWBRIDGE: Any opposed "nay". Any
11 abstentions?

12 (No verbal response.)

13 MR. TROWBRIDGE: Motion carries. Thank you.
14 Next is Resolution 2022-05: Authorization for the
15 expenditure of dues for membership in the Florida
16 Children's Council, Inc. (FCC) in a total amount not
17 to exceed \$110,000.00 for a term of 12 months,
18 commencing retroactively on October 1, 2021, and
19 ending September 30, 2022.

20 Is there a motion to approve this expenditure?

21 MS. DONWORTH: So moved, Donworth.

22 MS. GRIMES-FESTGE: Second, Grimes-Festge.

23 MR. TROWBRIDGE: Thank you, Mary. Thank you,
24 Mindy. Are there any abstentions? Sorry, recusals.
25 I got ahead of myself. Any recusals?

1 (No verbal response.)

2 MR. TROWBRIDGE: Seeing none, we'll move into
3 discussion. I just want to remind you that the
4 Florida Children's Council is a statewide nonprofit
5 organization whose members consist of nine Children
6 Services Councils, CSCs or Councils, including
7 Broward County, Kids Hope Alliance in Jacksonville,
8 the CSC of Palm Beach County, CSC of Martin County,
9 the CSC of St. Lucie County, The Children's Trust of
10 Alachua County, The Hillsborough Children's Board,
11 Manatee Children's Services, and of course our
12 Children's Trust.

13 Is there a comment or question? Yes, ma'am?

14 All right. Any other discussion?

15 (No verbal response.)

16 MR. TROWBRIDGE: Seeing none we'll move towards
17 a vote on Resolution 2022-05. All in favor please
18 signify by saying "aye."

19 ALL: Aye.

20 MR. TROWBRIDGE: Any opposed "nay."

21 (No verbal response.)

22 MR. TROWBRIDGE: Any abstentions?

23 (No verbal response.)

24 MR. TROWBRIDGE: Was that an abstention? I
25 don't think so. All right. The motion carries.

1 Thank you all very much.

2 Next, we'll move on to Resolution 2022-06:

3 Authorization to enter into an agreement with

4 Agencia Central LLC, and Webauthor, LLC, vendors

5 selected from the Web Development Request for

6 Qualification (RFQ) #2021-07 and subsequent bid

7 process to develop The Children's Trust contiguous

8 web presence which includes

9 www.thechildrenstrust.org, StayHome.Miami and

10 www.trustcentral.org, for a term of 12 months,

11 commencing retroactively October 1, 2021, and ending

12 September 30, 2022, with an option to renew for two

13 additional years, in a total amount not to exceed

14 \$130,400.00, subject to annual funding

15 appropriations.

16 Is there a motion to approve?

17 MS. HOLLINGSWORTH: So moved, Hollingsworth.

18 MR. TROWBRIDGE: Thank you, Pam. Is there a

19 second?

20 MS. COLLINS: Second, Collins.

21 MR. TROWBRIDGE: We'll move into discussion if

22 there are no recusals?

23 (No verbal response.)

24 MR. TROWBRIDGE: Seeing none, this resolution

25 approves Agencia Central, LLC and Webauthor, LLC for

1 the development of our new web presence. A web
2 presence encompasses not only our website but an
3 entire electronic virtual community outreach
4 strategy. This can include email, SMS text
5 messaging and leveraging our various social media
6 accounts, in addition to a continuous website. This
7 website will also have a mobile responsive user
8 experience while providing user-centric information
9 using the methods specified by the end user.

10 Is there any further discussion, questions,
11 comments?

12 (No verbal response.)

13 MR. TROWBRIDGE: All right. We'll move to a
14 final vote. All in favor please signify by saying
15 "aye."

16 ALL: Aye.

17 MR. TROWBRIDGE: Any opposed "nay."

18 (No verbal response.)

19 MR. TROWBRIDGE: All right, the motion carries.

20 Next, we have Resolution 2022-07:

21 Authorization for a procurement waiver for license
22 and permit for the operation of The Children's
23 Trust's information technology upgrade to Trust
24 Central in support of care coordination and
25 community referrals; and authorization to negotiate

1 and execute a contract and related agreements with
2 Webauthor.com, LLC, in a total amount not to exceed
3 \$60,000.00 for a term of 12 months, commencing
4 retroactively on October 1, 2021, and ending
5 September 30, 2022.

6 Is there a motion to approve this resolution?

7 MR. ABRAHAM: So moved, Abraham.

8 MR. TROWBRIDGE: Is there a second?

9 MS. COLLINS: Second, Collins.

10 MR. TROWBRIDGE: We have a motion and a second.

11 Are there any recusals?

12 (No verbal response.)

13 MR. TROWBRIDGE: Just as a reminder, Family and
14 Neighborhood Support Partnerships FNSP are due for a
15 new competitive solicitation expected to be released
16 in early 2022. The ongoing initiative strategic
17 planning over the past year. There have been a
18 number of improvements identified to meet the needs
19 of families and youth that require the support of an
20 enhanced centralized IT system to support care
21 coordination functions and track community referrals
22 carries out by Trust funded providers.

23 Are there any additional comments or questions
24 on this resolution?

25 (No verbal response.)

1 MR. TROWBRIDGE: All right, seeing none, we'll
2 take a vote. All in favor, please signify by saying
3 "aye."

4 ALL: Aye.

5 MR. TROWBRIDGE: Any opposed "nay."

6 (No verbal response.)

7 MR. TROWBRIDGE: The motion carries. Thank
8 you. Next we have resolution 2022-08:

9 Authorization to extend the lease contract with The
10 Children's Advocacy Complex, LLC, commencing
11 November 22, 2021, and ending November 21, 2030.

12 Is there a motion to consider the extension of
13 the lease through 2030?

14 MS. FERRADAZ: Moved, Ferradaz.

15 MR. TROWBRIDGE: Thank you, Gilda. Is there a
16 second?

17 MS. GIMENEZ: Second, Gimenez.

18 MS. DONWORTH: Recusal, Donworth, I work for
19 United Way.

20 MR. TROWBRIDGE: Thank you. Any other recusals
21 besides Mary?

22 (No verbal response.)

23 MR. TROWBRIDGE: All right, seeing none, this
24 is an authorization to extend the lease contract
25 with The Children's Advocacy Complex for

1 approximately 17,934 square feet of air-conditioned
2 office space now existing and located at 3150
3 rd
4 Southwest 3 Avenue, Eight Floor, Miami-Dade County
5 Florida. Generally known as the United Way Miami-
6 Dade Children's Advocacy Complex Building.
7 Commencing on November 22, 2021 through November 21,
8 2030. This includes 63 designated parking spaces
9 for The Children's Trust in the parking garage. And
10 you'll see here the period where there are no
11 increases in the first year and then 0.5 up through,
12 I believe, two percent. Is that correct? I think
13 Imran discussed that with me. And I want to give
14 him a lot of thank yous and the team of The
15 Children's Trust for negotiating that downward over
16 what was previously part of our rent.

16 Any questions? I'm sorry, here it is in the
17 last line. The eighth and ninth year will be based
18 on the CPI, not to exceed 3 percent for those last
19 two years.

20 Any other discussion?

21 (No verbal response.)

22 MR. TROWBRIDGE: All right, seeing none, all in
23 favor please signify by saying "aye."

24 ALL: Aye.

25 MR. TROWBRIDGE: Any opposed with "nay."

1 (No verbal response.)

2 MR. TROWBRIDGE: The motion carries. Thank you
3 all for your good work on these resolutions.

4 Back to you, Mr. Chairman.

5 MR. HOFFMAN: You were just hitting your
6 stride, Mark. I'll turn it over to Pamela
7 Hollingsworth, the Chair of our Program Services and
8 Childhood Health Committee. Pamela?

9 MS. HOLLINGSWORTH: Thank you, Mr. Chair. And
10 Mark, I'm going to try, it's very hard to be heard
11 from the back of the room. I love the way your
12 voice projects. Thank you so much.

13 Directors, the Program Services and Childhood
14 Health Committee met on Thursday, October 7 to
15 consider the resolutions that we bring before you
16 today. And we're starting with Resolution 2022-09:
17 Authorization to negotiate and execute contract
18 renewals with eight providers, identified herein, to
19 provide early intervention summer camp services for
20 635 slots of children, birth to five years of age,
21 in a total amount not to exceed \$2,217,499.00, each
22 for a term of six months, commencing March 1, 2022,
23 and ending August 31, 2022, with one remaining
24 renewal, subject to annual funding appropriations.

25 May I have a motion, please?

1 MS. GIMENEZ: So moved, Gimenez.

2 MS. HOLLINGSWORTH: And a second?

3 MS. WELLER: Second, Weller.

4 MS. HOLLINGSWORTH: Thank you. We'll take
5 Weller. Harrison hold on to the next time around.

6 Are there any recusals?

7 DR. BAGNER: Recusal, Bagner, employed by FIU.

8 MS. HOLLINGSWORTH: Thank you, Dan. And moving
9 into discussion, directors, this countywide program
10 does include an infographic which you would have
11 seen inside of your packet. And as we are aware,
12 the children with identified delays or special needs
13 in early childhood who receive appropriate and
14 responsive intervention are more likely to develop
15 to their full potential. During the summer of 2021,
16 425 children were served in the summer program that
17 operated five days a week for at least eight hours a
18 day for six to eleven weeks. These children were
19 served on average with 22 sessions and 100 percent
20 of the children, that's 425, reported with living
21 with one or more disabilities, with program
22 observations being conducted in-person. It was also
23 found that participants were fully engaged despite
24 the health and social challenges that these very
25 vulnerable children faced while attending center-

1 based services during a pandemic.

2 Discussion, observations, questions from the
3 Board?

4 FEMALE VOICE: Madam Chair?

5 MS. HOLLINGSWORTH: Yes?

6 FEMALE VOICE: Can you address the great
7 disparity between the providers on the cost per
8 child?

9 MR. HAJ: Yeah, this was discussed at the
10 Program Committee meeting. Lori or Juliette, can
11 you please respond? Juliette?

12 MS. HANSON: So you're comparing the funding
13 amounts that are being recommended to the attachment
14 that shows the children served last summer. So
15 that's not the contracted number of children,
16 correct, Juliette? So there was a reduction in the
17 children served from what's the contracted amount
18 due to the pandemic and adaptations for social
19 distancing. So we expected them to be somewhat
20 lower.

21 Some of these programs serve different
22 percentages of children with disabilities, where
23 some of them are almost entirely kids with
24 disabilities, some of them have more like 40, 50, 60
25 percent and they have integrated programs. Some of

1 them are serving different types of disabilities
2 that have different levels of need in terms of staff
3 ratios. So there's just variations. This set of
4 programs is definitely not comparable from one to
5 another in terms of serving young children with
6 visual impairment versus perhaps autism versus ADHD
7 or behavioral issues. So there's a variation across
8 the programs.

9 MS. HOLLINGSWORTH: Thank you. Further
10 observations, questions from the Board?

11 (No verbal response.)

12 MS. HOLLINGSWORTH: Hearing none, all those in
13 favor?

14 ALL: Aye.

15 MS. HOLLINGSWORTH: Are there any opposed?

16 (No verbal response.)

17 MS. HOLLINGSWORTH: The resolution carries.

18 Resolution 2022-10: Authorization to negotiate and
19 execute contract renewals with 12 providers,
20 identified herein, to deliver high-quality summer
21 camp services for 945 slots for elementary school
22 children, in a total amount not to exceed
23 \$1,515,523.00, each for a term of six months,
24 commencing March 1, 2022, and ending August 31,
25 2022, with one remaining renewal, subject to annual

1 funding appropriations.

2 May I have a motion, please?

3 MS. GIMENEZ: Moved, Gimenez.

4 MS. HOLLINGSWORTH: And a second?

5 MS. COLLINS: Second, Collins.

6 MS. HOLLINGSWORTH: Are there any recusals?

7 DR. HARRISON: Malou Harrison.

8 MS. HOLLINGSWORTH: Thank you, Dr. Harrison.

9 Okay.

10 MS. KOBRINSKI: Can you state the nature of
11 your conflict?

12 DR. HARRISON: Yes, Miami-Dade College,
13 potentially a site to deliver the summer camps.

14 MS. HOLLINGSWORTH: Thank you. Okay, moving
15 from recusals into discussion. The Children's Trust
16 summer camp for elementary school children follow a
17 structured schedule of activities with nutritious
18 food and beverages included as laid forth in your
19 packet and providers are required to follow local
20 and CDC guidelines and appropriate group sizes for
21 in-person services. During summer 2021, 840
22 children served with an average of 35 days of
23 service, with 26 percent or 219 reporting living
24 with one or more disabilities.

25 The floor is open for observations, questions

1 form the Board.

2 FEMALE VOICE: Just wanted to comment, looking
3 and reading over this reso, it's a very
4 comprehensive program. It's not just about literacy
5 and it's not just about family engagement, it takes
6 a whole group of everything that is needed to help a
7 child succeed and its being targeted at where the
8 level of the child is at. I think its commendable
9 that they're doing a comprehensive program like
10 this.

11 MS. HOLLINGSWORTH: Thank you. Further
12 feedback from the Board?

13 (No verbal response.)

14 MS. HOLLINGSWORTH: Hearing none, all those in
15 favor?

16 ALL: Aye.

17 MS. HOLLINGSWORTH: Are there any opposed?

18 (No verbal response.)

19 MS. HOLLINGSWORTH: The resolution carries.
20 Resolution 2022-11: Authorization to negotiate and
21 execute contract renewals with 17 providers,
22 identified herein, to deliver high-quality summer
23 camp services for 1,532 slots for middle and high
24 school youth, in a total amount not to exceed
25 \$2,597,209.00, each for a term of six months,

1 commencing March 1, 2022, and ending August 31,
2 2022, with one remaining renewal, subject to annual
3 funding appropriations.

4 May I have a motion, please?

5 MR. DUNN: Move it, Richard Dunn.

6 MS. HOLLINGSWORTH: Thank you. And a second?

7 MS. KENDRICK-DUNN: Second, Kendrick-Dunn.

8 MS. HOLLINGSWORTH: Are there any recusals?

9 DR. HARRISON: Harrison.

10 MS. HOLLINGSWORTH: Dr. Harrison is recusing.
11 Thank you.

12 DR. HARRISON: Thank you.

13 MS. HOLLINGSWORTH: And again, moving into
14 discussion. Remember that while typical summer
15 programs must operate for at least six weeks with a
16 minimum of 90 contact hours for youth, however, the
17 programs here may break up their service periods
18 into cohorts and offer shorter intervals for at
19 least 15 days of service for youth. The summer camp
20 for youth also follows a structured schedule of
21 activities. Last summer 1,218 youth served, were
22 served with an average of 31 days of service with
23 18 percent, that's' 215, reporting living with one
24 or more disabilities.

25 Feedback, observation from the Board?

1 (No verbal response.)

2 MS. HOLLINGSWORTH: Hearing none, all those in
3 favor?

4 ALL: Aye.

5 MS. HOLLINGSWORTH: Are there any opposed?

6 (No verbal response.)

7 MS. HOLLINGSWORTH: The resolution carries. As
8 we move into Resolution 2022-12, I'm going to pun it
9 back to Jim for presentation.

10 MR. HAJ: Madam Chair, this will be brief. We
11 have a summer youth internship video that we would
12 like to show the Board. It kind of highlights the
13 success of last year.

14 (Video played.)

15 MS. HOLLINGSWORTH: Thank you. I think that
16 speaks for itself. What a great video. Thank you
17 so much for sharing. Let's move into Resolution
18 2022-12.

19 FEMALE VOICE: I have a comment, or actually a
20 question. Do we have any idea, I remember the day
21 that was sent to us by our President and CEO, Mr.
22 Haj, regarding the summer interns. There were quite
23 a couple of schools that even before COVID and after
24 COVID had a high enrollment in students. What are
25 they doing in those schools that they're able to get

1 so many students? Maybe those other schools that
2 are not highly enrolled could maybe talk to whoever
3 does their training over there and try to get
4 schools from other -- lower students at-risk to be
5 able to have more.

6 MS. HOLLINGSWORTH: Thank you for that. Thank
7 you. So let's move into the resolution. Resolution
8 2022-12: Authorization to negotiate and execute a
9 match contract with Miami-Dade County for the
10 seventh year of the Summer Youth Internship Program,
11 in a total amount not to exceed \$1,500,000.00, for a
12 term of 12 months, commencing March 1, 2022, and
13 ending on February 28, 2023.

14 May I have a motion, please?

15 MS. GRIMES-FESTGE: So moved, Grimes-Festge.

16 MR. DUNN: Second, Dunn.

17 MS. HOLLINGSWORTH: Any recusals?

18 (No verbal response.)

19 MS. HOLLINGSWORTH: And the video spoke volumes
20 about the program, but I think I'm just going to
21 provide you with a few stats. The program intends
22 to enroll 2,500 interns who will work 30 hours
23 weekly for five or six weeks and earn a stipend of
24 1,300. 2,321 youth were placed in 655 participating
25 companies with 623, that's 26 percent, reporting a

1 disability. 99 percent of interns completed the
2 program, working a total of 369,507 hours. More
3 than half of the interns work experience happened
4 in-person and 75 percent qualified for free lunch.
5 This Children's Trust collaboration with the South
6 Florida Workforce Investment Board, Miami-Dade
7 County, Miami-Dade County Public Schools, and the
8 Foundation for New Education Initiatives leverages
9 over \$1.83 for every dollar invested.

10 Directors, observations, questions?

11 MR. DUNN: Comments, if I may?

12 MS. HOLLINGSWORTH: Yes, sir.

13 MR. DUNN: I want to thank Mr. Haj for
14 submitting that reply to us. Relative to the
15 numbers, I was very pleased with the efforts that
16 were made, particularly in the urban core schools.
17 I was pleased that figure. And then of course the
18 video, as Madam Chair just before mentioned, it
19 speaks volumes. I mean, it's good stuff, that's all
20 I can say. Let's keep doing what we've been doing.

21 MS. HOLLINGSWORTH: Thank you.

22 MS. BENDROSS-MINDINGALL: Madam Chair?

23 MS. HOLLINGSWORTH: Yes, ma'am.

24 MS. BENDROSS-MINDINGALL: Just a comment. So
25 needed, absolutely. Wish we could get all that

1 would benefit from this summer youth internship
2 program. And also want to follow up with a comment
3 that was made by one of our colleagues about
4 children who are at-risk. And I won't do it now,
5 but I will find the time to follow up on that
6 because I do think I need to make mention of that as
7 early as Wednesday. So thank you, Madam Chair.

8 MS. HOLLINGSWORTH: Thank you. Further
9 feedback from the Board? Nelson?

10 MR. HINCAPIE: Reverend, from the beginning,
11 The Children's Trust has focused on making sure that
12 they specifically target youth who are in foster
13 care and they have kept that as one of the top
14 priorities. So have to commend The Trust in what
15 they're doing and really trying to move the needle
16 for kids who have opportunities. So thank you.

17 MS. HOLLINGSWORTH: Thank you, Nelson. And
18 Tiombe, I think you were leaning in?

19 MS. KENDRICK-DUNN: Yes, so first I want to
20 just thank the staff for sending out the information
21 that was requested. And I did get a chance to look
22 at it. Like the rest of my colleagues have been
23 mentioning, this is an amazing opportunity for the
24 youth in our community. Just one point of
25 observation, looking at the students who are

1 currently attending alternative education sites, I
2 was pleased to see that there are some children that
3 have taken up at these sites, but definitely the
4 numbers are much, much, much smaller than the
5 traditional school sites.

6 And so I just want to ask, you know, if it's
7 possible to really focus on that youth because the
8 youth alternative education sites are definitely at-
9 risk. We have a number located within Miami-Dade
10 County. And then I also want to include, in
11 addition to the alternative sites, including our
12 cope centers, right, I think I saw one, maybe one
13 year there were a couple of students there that were
14 chosen. But I just, you know, there are many
15 children in our community that are at-risk, but when
16 you're looking at some of these alternative sites,
17 we know many of the children that attend alternative
18 sites specifically in the literature and education
19 clearly shows, that these children are a lot -- I
20 don't know how many more times at-risk of dropping
21 out of school and not completing school.

22 So I think we have to really pay particular
23 attention to the children that are attending these
24 sites because a lot of times they're not offered the
25 same types of opportunities and there may be --

1 maybe their behavior. But again, even looking at
2 how can we get these children --

3 MS. HOLLINGSWORTH: I think we've lost you,
4 Tiombe.

5 MR. HOFFMAN: I'd just like to say that I do
6 think The Trust deserves a lot of credit for this,
7 but I think this is also a terrific example where
8 we've collaborated with others, particularly Miami-
9 Dade County, and I think it's to our credit, but
10 also to theirs, that we've been able to make this a
11 success. I think when it first started there were
12 maybe 1,000 kids, or 1,500 kids. The fact that
13 we've been able to continue to grow without
14 significantly growing our budget is terrific.

15 MS. HOLLINGSWORTH: Thank you, Mr. Chair.
16 Further feedback?

17 MS. GIMENEZ: Yes, I just want to make sure
18 that I clarify it's an excellent program. That is
19 why I believe that sometimes the recruiters are the
20 persons who are trying to get the children need to
21 have a little bit more of training in some schools.
22 Maybe there are some that are better trained and
23 therefore are able to recruit more children. So
24 that's my statement, is about that. It's a great
25 program and I would love to see the 2,500 or

1 whatever number it is that we try to target every
2 year, the staff here does an incredible job along
3 with other partners, the real workers are the ones
4 that are in this Trust. So I want to thank
5 everybody for that too.

6 MS. HOLLINGSWORTH: Thank you.

7 FEMALE VOICE: I was wondering if in the future
8 if there are any plans, and I know it may be too
9 soon to do this because it's only been in existence
10 for a few years, to see if any of these children are
11 actually hired by companies that they've interned
12 in, you know, in the future. It's probably too
13 soon. I know it's hard to track kids once they
14 leave our programs, but just a thought.

15 MS. HOLLINGSWORTH: I actually, if I may, speak
16 for one childcare provider with whom the coalition
17 works closely. She has hired several interns.

18 MS. GRIMES-FESTGE: Madam Chair?

19 MS. HOLLINGSWORTH: Yes?

20 MS. GRIMES-FESTGE: So the teachers who
21 actually do this program, they do not get paid to do
22 this, to be recruiters, just so you know that. And
23 it depends on the programs at the school site. So
24 if the schools have NAFA Academy's, National Academy
25 Foundation Academy's, most of the time one of those

1 teachers is the person who is the recruiter. But
2 they do, I want to answer your question, there are a
3 number of students that do get hired by the
4 organizations and the companies that they intern
5 with.

6 MS. HOLLINGSWORTH: Thank you, Mindy.

7 All those in favor?

8 ALL: Aye.

9 MS. HOLLINGSWORTH: Are there any opposed?

10 (No verbal response.)

11 MS. HOLLINGSWORTH: The resolution carries.

12 Moving to Resolution 2022-13: Authorization to
13 negotiate and execute a contract with Miami-Dade
14 County for the HERO truancy prevention program, a
15 component of the Case Management Referral Program,
16 in a total amount not to exceed \$880,000.00, for a
17 term of 12 months, commencing August 1, 2022, and
18 ending July 31, 2023.

19 May I have a motion, please?

20 MR. HINCAPIE: Moved, Hincapie.

21 MS. HOLLINGSWORTH: Thank you. And a second?

22 MR. ABRAHAM: Second, Abraham.

23 MS. HOLLINGSWORTH: Thank you. Are there any
24 recusals?

25 (No verbal response.)

1 MS. HOLLINGSWORTH: Thank you. Let's move into
2 discussion. I hope you'll indulge me, I have to
3 say the full name, I just think it resonates so
4 well here, Every Day Here Ready On Time. Truancy
5 prevention program. A component of the case
6 management referral program as a district-wide
7 systemic approach to reducing youth violence by
8 identifying the most at-risk children and providing
9 them with the necessary prevention and intervention
10 services to increase school attendance.

11 This collaboration continues with Miami-Dade
12 County, Miami-Dade County Public Schools, and the
13 Foundation for New Education initiatives. Services
14 provided for this funding will support more than
15 14,500 elementary school children with chronic
16 unexcused absences across 30 schools. Highlights
17 for the 2020/2021 school year. 54 percent of
18 students showed increase attendance percentage when
19 comparing their pre-post. 1,356 families
20 participated in truancy child study team meetings
21 with just 169 no-shows. And an array of follow up
22 services were performed, including parent
23 conferences, home visits, coordinating services,
24 and letters. And there were no court appearances.
25 Feedback, questions from the directors?

1 MS. LEICHTER: I have a question. If this was
2 the last school year, like you said, how did
3 virtual school effect the data, effect collecting,
4 I mean, truancy was at an all-time high last year.
5 So I'm just wondering, whoever is monitoring this
6 program or this project, how they did their data
7 gathering or what they did to compensate for that.

8 MR. HAJ: Marissa, thank you. Natalia, I'm not
9 sure if you have it off the top of your head, but I
10 know we have officials from the school district
11 here. Who can I tee it up to?

12 FEMALE VOICE: Ms. Neisha Mack is on the line.

13 MS. HOLLINGSWORTH: Ms. Mack?

14 MS. MACK: Yes, I'm here. Can you hear me?

15 MS. HOLLINGSWORTH: We can, thank you.

16 MS. MACK: Okay, thank you so much. Last year,
17 during the pandemic, truancy was definitely at an
18 all-time high, we were effected greatly. With our
19 attendance percentages making a drastic increase,
20 they went up. We had to continue our meetings, but
21 they were all virtual. We did have difficulties
22 last year because of the fact that many parents did
23 not have access to technology, nor were they able
24 to meet with us virtually for our truancy child
25 study team meetings.

1 But we have found that once the schools opened
2 back up, at the end of last year for those last
3 couple of months, in addition to the beginning of
4 this year, we have shown that our attendance has
5 leveled back out to where we were for the '19-'20
6 school year, which is much better. We had much
7 better percentages that followed the previous
8 school year, but we are maintaining this year and
9 showing drastic increases again, as far as getting
10 our parents in the building, meeting with them and
11 providing services.

12 So truancy was effected due to the pandemic
13 because of the technology and not being able to
14 meet face to face with parents, nor were we able to
15 do home visits.

16 MS. HOLLINGSWORTH: Thank you. Other questions
17 from the directors?

18 MR. HINCAPIE: I have one comment. This is
19 really amazing. I think that what we're doing in
20 terms of really transforming lives and changing the
21 trajectory, kids who have between five and nine
22 unexcused absences, you bring in the parents and
23 you lower that, you know, by a huge percentage.
24 This is really remarkable what we're doing. A lot
25 of times we don't see the great things, especially

1 those of us who are in the trenches working with
2 children who end up in foster care, unfortunately,
3 but this is really, really good. And I hope that
4 we can continue to work together with Citrus and
5 the folks who work in child welfare to continue
6 providing avenues, so that they can transform their
7 lives and not repeat the cycle of abuse and
8 neglect. So congratulations. This is great work
9 and really good data.

10 MS. HOLLINGSWORTH: Thank you, Nelson.

11 All those in favor?

12 ALL: Aye.

13 MS. HOLLINGSWORTH: Are there any opposed?

14 (No verbal response.)

15 MS. HOLLINGSWORTH: The resolution carries.

16 And our final resolution for the day. Resolution
17 2022-14: Authorization to renew a funder
18 collaboration contract with The Miami Foundation, as
19 the fiscal agent for Miami Connected, in a total
20 amount not to exceed \$150,000.00 for a term of 12
21 months, commencing retroactively on October 1, 2021,
22 and ending September 30, 2022.

23 MS. FERRADAZ: Moved, Ferradaz.

24 MS. KENDRICK-DUNN: Second, Kendrick-Dunn.

25 MS. HOLLINGSWORTH: Thank you. Are there any

1 recusals? Let's move into discussion. Miami
2 Connected offers no-cost to broadband internet to
3 the families of eligible students. And students are
4 eligible if they attend a Title I school or qualify
5 for free or reduced priced lunch, which is a
6 designation that applies to public charter and non-
7 private public schools. Miami Connected endeavors
8 to collectively ensure that all children in Miami-
9 Dade have online access to support a strong and
10 fulfilling education that will lead them and our
11 community forward. Thus far, 11.3 million has been
12 raised with 13 funding partners and 11
13 implementation partners. 11,000 students have been
14 reached with 670 signed up for the program.

15 Feedback, questions from the Board?

16 (No verbal response.)

17 MS. HOLLINGSWORTH: Hearing none, all those in
18 favor?

19 ALL: Aye.

20 MS. HOLLINGSWORTH: Are there any opposed?

21 (No verbal response.)

22 MS. HOLLINGSWORTH: The resolution carries.

23 And with that, I hand it back to you, Mr. Chair.

24 MR. HOFFMAN: Thank you. I will turn it over
25 to our CEO, Jim Haj, for his report.

1 MR. HAJ: Mr. Chair, thank you. Before I give
2 the report, you have these hand sanitizers. These
3 came straight from Mr. Bill. He was on our last
4 Trim meeting. He promised it would be delivered,
5 the boxes got delivered the other day. So thank you
6 to Mr. Bill and his organization, all the kids who
7 put forth the work. And I see that they put each
8 kids name on top of the bottle which is very cool.

9 Quarterly CEO Reports on page 52, with the
10 Amendment Report on 53. In front of you, those of
11 you in-person, you have the Monthly Media Report and
12 those were a part of the packet as well. Spooky
13 Symphony is this weekend. If you would like to go,
14 please RSVP so we can make sure we have seats for
15 you. And there's three upcoming Board meetings, Ad
16 Hoc meetings.

17 The Early Childhood Research meeting is on
18 November 4th and this is really to bring back -- this
19 is our first cohort. They're finishing, I think
20 this is their fourth year, going into their fifth
21 year, and they're going to present back. And all
22 the Board members are welcome. The Ad Hoc Early
23 Childhood Committee meeting on November 9, we sent
24 the invite to the Early Childcare Ad Hoc group, but
25 we have an amazing lineup. We're going to forward

1 the Board an agenda. We have national leaders,
2 local leaders, business leaders, and an amazing
3 lineup to come spend the day with us. So three
4 hours from 9:00 to 12:00 on November 9.

5 If you can be here, I encourage all the Board
6 members who can't be here that day or virtually join
7 us, to please do so because we think it's important.
8 Its talking about from the early childcare
9 perspective and then from the business community
10 perspective of what is needed throughout this
11 country. It's really -- those in early childcare
12 who have been part of this discussion repeatedly,
13 this I'll think you'll benefit for. If you've never
14 been part of this discussion, I think it's pretty
15 significant what's happening in early childcare
16 nationally and how its hampering the business
17 community and ramping back up. So if you can't join
18 us, please do so.

19 Racial Equity and Social Justice meeting is
20 going to be on December 2. It was Ken's birthday
21 yesterday, Happy Belated Birthday, Mr. Chairman.
22 And I know at the social event after last Trim,
23 there was some -- we introduced some of the new
24 executives.

25 I'm not sure if everyone is aware that

1 Stephanie Sylvestre, who was our chief programs
2 officer then, a couple of months ago I introduced
3 her as our head of public policy engagement,
4 communications, IT, and a couple of other things in
5 her title, will be leaving us. And she's going to
6 be leaving us in January to take on a fellowship at
7 Harvard, which is an amazing opportunity for her and
8 really puts her on a national and international
9 level. So we're very proud that she will be moving
10 on. We are going to miss her. We still have
11 several months that we will be seeing her and we'll
12 say goodbye to her at next month's Board meeting.
13 But she has done an amazing job for the last seven
14 years at The Trust, wearing many different hats,
15 being forward thinking with the IT. We wouldn't
16 have been in a place when COVID hit, if it wasn't
17 for Stephanie's leadership. A lot with the social
18 equity and many other hats that she wears that you
19 see and things behind the scenes. So we will miss
20 her.

21 We introduced, when she moved over, Juliette
22 Fabien is her chief programs officer. So I want to
23 introduce some of our executives. I know many of
24 you have, but Juliette has been on the job for, I
25 don't know, three months now, four months. And then

1 we have a new chief operations officer. I think
2 he's sitting in the back. Dr. Jacques Bentolila.
3 And heading communications, community engagement and
4 public policy is Natalia Zea. Stephanie will be
5 working with Natalia for the next couple of months,
6 and Jack, as they transition into a new role and the
7 hope is that when Stephanie leaves, we're fully at a
8 100 percent, if we have transitioned well.

9 Mr. Chair, thank you.

10 MR. HOFFMAN: Thank you. And I think we have a
11 terrific staff. With Stephanie leaving, when she
12 comes back to the community as a whole, I think
13 it'll be a great benefit to us with her education.

14 MR. DUNN: Very quickly, Mr. Chair, thank you
15 for this. A light moment. I think it was mentioned
16 that, Mark, you're going to be a part of Spooky
17 Symphony? Do you promise to make me fall out of my
18 chair and laugh? I'll be there.

19 MR. TROWBRIDGE: You have my commitment.

20 MR. HOFFMAN: Thank you, everybody. With no
21 further business, the meeting is adjourned.

22

23 (Whereupon, at 5:00 p.m., the meeting was
24 adjourned.)

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CERTIFICATE OF TRANSCRIPTION

The above and foregoing transcript is a true and correct typed copy of the contents of the file, which was digitally recorded in the proceeding identified at the beginning of the transcript, to the best of my ability, knowledge and belief.

Christy Caldera, Transcriber
November 2, 2021